



Wednesday, June 4, 1997  
C709 Boardroom - RRCC - 6:00 p.m.

**MINUTES**  
(B:97/10)

**In Attendance:**

- Governors:** R. Bullock, Chair  
H. Middlestead, Vice-Chair  
B. Bachalo  
C. Herda  
B. Lavallee  
G. Tsouras  
T. Whiteman  
A. Wiebe
- Regrets:** J. Bear  
D Falcetta  
L. Foster  
M. Mayer
- President:** K. Holland, Interim Chief Executive Officer
- Treasurer:** C. Rushton, Director, Financial Services
- Secretary:** J. Tribula
- Guests:** M. J. Loustel, Internal Auditor  
M. Crowley, Incoming Student Representative

**Call to Order**

With attendance constituting a quorum, the Chair called the meeting to order at 6:00 p.m.

**1. ACCEPTANCE OF AGENDA**

The Agenda was accepted as distributed.

**2. OPENING REMARKS**

The Chair reported on the ACCC Conference held in Halifax where he attended sessions on CEO searches, fundraising and the impact of technology. He described the capital campaign at Durham College and the presentation made by Grant McEwan on their search for a new CEO. Grant McEwan established a very open search process with

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presentations by the candidates to the college community, and the RRCC's Presidential Search Subcommittee has agreed to adopt some of the same processes.

Ms. Herda also attended the conference and went to sessions on Board Self-Evaluation and student-related issues. She distributed a document entitled "*Students are the most important people in our business*" from Northern Lights College and suggested that the RRCC Board adopt these principles as part of the College's mandate. This will be referred to the College Development Council's ad hoc committee on the vision of the College.

It was also discussed that the ACCC Manitoba/Saskatchewan constituency does not have a Board student representative. Ms. Herda indicated that other colleges pay the 50% expenses that are not covered by ACCC and that RRCC does not cover these costs.

**Action:** That the costs associated with student representation on the ACCC Board be discussed at a future date.

### 3. REVIEW OF REVISED POLICIES

The Chair indicated that this was the first of two meetings to review the draft monitoring criteria and that it is still anticipated that the policies will come into effect on October 1, 1997.

The President commented on the proposed changes to the policies, and advised that in assessing management's ability to ensure the policies could be appropriately monitored, revisions were recommended. He also noted that the detail of the process for monitoring has not been fully assessed by College management and that an action plan for implementation would have to be developed.

**MOTION B:97/10/1:** G. Tsouras/T. Whiteman

**THAT** the Board of Governors approve Policy 1.0 *Purpose* as amended.

**Carried**

**MOTION B:97/10/2:** B. Lavalley/T. Whiteman

**THAT** the Board of Governors approve Policy 1.1 *College Policy Development Approval and Review Process* as amended.

**Carried**

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**MOTION B:97/10/3:** G. Tsouras/A. Wiebe

**THAT** the Board of Governors approve Policy 1.2 *Strategic Direction* as amended.

**Carried**

**MOTION B:97/10/4:** G. Tsouras/T. Whiteman

**THAT** the Board of Governors approve Policy 1.3 *Accountability Reporting* as amended.

**Carried**

**MOTION B:97/10/5:** G. Tsouras/A. Wiebe

**THAT** the Board of Governors approve Policy 1.4 *Education and Training Activity* as amended.

**Carried**

**MOTION B:97/10/6:** G. Tsouras/B. Lavallee

**THAT** the Board of Governors approve Policy 1.5 *Student Matters* as amended.

**Carried**

**MOTION B:97/10/7:** G. Tsouras/A. Wiebe

**THAT** the Board of Governors approve Policy 1.6 *Staff Matters* as amended.

**Carried**

**MOTION B:97/10/8:** B. Bachalo/G. Tsouras

**THAT** the Board of Governors approve the deletion of Policy 1.7 *Administrative Matters*.

**Carried**

**MOTION B:97/10/9:** G. Tsouras/B. Lavallee

**THAT** the Board of Governors approve Policy 1.8 *Friend and Fund Raising* as amended.

**Carried**

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**MOTION B:97/10/10:** G. Tsouras/T. Whiteman

**THAT** the Board of Governors approve Policy 1.9 *International Activities* as amended.

**Carried**

**MOTION B:97/10/11:** T. Whiteman/B. Lavallee

**THAT** the Board of Governors approve Policy 2.0 *Corporate Standards* as amended.

**Carried**

**MOTION B:97/10/12:** A. Wiebe/C. Herda

**THAT** the Board of Governors approve Policy 2.1 *Asset Protection* as amended and subject to receipt of a legal opinion.

**Carried**

**MOTION B:97/10/13:** G. Tsouras/T. Whiteman

**THAT** the Board of Governors approve Policy 2.2 *Finance* as amended.

**Carried**

**MOTION B:97/10/14:** B. Bachalo/B. Lavallee

**THAT** the Board of Governors approve Policy 2.3 *Treatment of People* as amended.

**Carried**

**MOTION B:97/10/15:** G. Tsouras/C. Herda

**THAT** the Board of Governors approve Policy 2.3.1 *Treatment of People, Values and Principles* as amended.

**Carried**

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**MOTION B:97/10/16:** A. Wiebe/B. Lavallee

**THAT** the Board of Governors approve Policy 3.1 *Conducting Business* as amended.

A recorded vote was requested:

**In Favour:** B. Bachalo; C. Herda; B. Lavallee; G. Tsouras; T. Whiteman;  
A. Wiebe

**Against:** H. Middlestead

**Carried**

Mr. Middlestead indicated that Board direction should be through Board policies and motions, not through the Minutes.

Policy 3.1 was amended to separate the issue of the "Court of Appeal" into a separate point.

**MOTION B:97/10/17:** H. Middlestead/B. Bachalo

**THAT** the Board of Governors approve Policy 3.2 *Community Linkages*.

**Carried**

**MOTION B:97/10/18:** G. Tsouras/T. Whiteman

**THAT** the Board of Governors approve Policy 3.3 *Board Agendas* as amended.

**Carried**

**MOTION B:97/10/19:** G. Tsouras/A. Wiebe

**THAT** the Board of Governors approve Policy 3.4 *Annual Cycle of Activities*.

**Carried**

**MOTION B:97/10/20:** G. Tsouras/T. Whiteman

**THAT** the Board of Governors approve Policy 3.5 *Board Committees* as amended.

**Carried**

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It was suggested that consideration be given to developing a policy on confidentiality. The Chair also noted that the Board should reconsider in the future whether it is necessary to have the Administrative Affairs and Academic/Planning Committees as standing committees.

**MOTION B:97/10/21:** G. Tsouras/T. Whiteman

**THAT** the Board of Governors approve Policy 4.0 *Orientation of New Board Members* as amended.

**Carried**

**MOTION B:97/10/22:** B. Bachalo/G. Tsouras

**THAT** the Board of Governors approve Policy 3.7 *Board/Staff Linkage* as amended.

**Carried**

Policies 4.1 and 4.2 will be presented at the June 24, 1997 Board meeting.

Discussion took place on whether it was necessary to have monitoring criteria for each policy. The Board will need to determine the critical measurements and as previously noted, management will review the criteria and develop a comprehensive plan for implementation.

**4. OTHER BUSINESS - NIL.**

The meeting adjourned at 8:35 p.m.

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Ralph Bullock, Chair

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Jennifer Tribula, Secretary